



ACTIVITY REPORT

University Mission

Research and Training

2025–2026





A MESSAGE FROM THE DIRECTORS OF THE UNIVERSITY MISSION

This report on the activities of the University Mission in 2025–2026 attests to the vibrancy and richness of the activities conducted over the past year in both research and student placements. At the heart of these achievements is close and robust collaboration with numerous clinical, academic and institutional partners.

These partnerships are essential to knowledge development, innovation and training the next generation. Thanks to the commitment and expertise of all our partners, the research projects and placements offered to students are strengthening the ties between theory and practice – to the benefit of the community and the Network.

We are committed to ongoing alignment with Vitalité Health Network’s values and to embodying these values in all our activities. We are also continuing to support clinicians, health care professionals, researchers and decision makers in the development and implementation of research projects aligned with our key strategic priorities. At the same time, through training and mentoring, we are equipping tomorrow’s professionals to meet the evolving needs of our population and thereby ensuring that our health care system remains both sustainable and of high quality.

This report showcases the collaborative work of the University Mission and highlights the invaluable contributions made by all those actively involved.



Erika Dugas
Regional Director
Research and Health
Evaluation



Martine Poirier
Regional Director
Training and Educational
Partnerships



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01

Research and Health Evaluation

Sector: Research and Health Evaluation

Our mandate:

Promote the development, integration and influence of research and evaluation activities across Vitalité Health Network.

Our vision:

A learning health network where research and evaluation support the continuous improvement of care and services.



Our Team



Erika Dugas
Regional
Director

Medical
Libraries



**Janeth
Vargas-Castillo**



**Araya
Yohannes
Bekele**

Librarians

Nurses



**Christine
Wilson**



**Jenny
Félibx**



**Mélanie
Carrière**



**Lynn
Ryan**



**Janelle
LeBlanc**

Associates
Clinical Data
Management



Edith Mofa
Senior
Coordinator



Lola Ouellette-Bernier
Coordinator
Clinical Data



**Jackie
Caissie-
Collette**



**Mirindra
Rakotomalala**



Jeanot Gauvin
Manager

Clinical
Trials
Unit
(CTU)

Coordinators



**Mélissa
Daigle**



**Ruth
Tamadaho**



**Emma
Boisvert**



Julie Léger
Pharmacist



Mélanie Bellavance
Pharmacy
Technician

Evaluation
Consultants



**Laurence
Lambert-Coté**



**Geneviève
Cyr**



**Lazar
Coulibaly**



**Jessica
Bouchard**

Research
Consultants



Khadidja Malloum
Manager



**Dominique
Comeau**



**Intissar
Souli**



**Danica
Maillet**

Research
Professionals



**Marc-André
Bouchard**



**Marc
Robichaud**



**Josée
LeBlanc**



**Shirko
Ahmadi**

MSSU - USSM
Martinique SPOR SUPPORT Unit
Unité de soutien SPAP des Antilles

2025–2026 Summary

Every year, the Network conducts hundreds of research and evaluation activities with the goal of improving **health knowledge**, improving **patient care**, encouraging **innovation** and **continuously improving health care practices**. The research initiatives carried out within the Network cover a wide range of fields, from basic research to applied and organizational studies.

In 2025–2026, the Research and Health Evaluation sector conducted **362 research activities**, including 91 research and evaluation projects, 63 literature and best practice reviews and 51 knowledge transfer activities. In addition, **30 research projects** led by **university researchers** were launched, demonstrating the significant **collaboration** that exists between the Network and **14 Canadian universities**.

With the help of the Clinical Trial Support Unit, 25 clinicians conducted **18 therapeutic clinical trials** in partnership with six pharmaceutical companies and six educational institutions, and this enabled Network patients to receive innovative alternative treatments. Three new sponsored clinical trials began in the past year, including one in cardiology and two in neurology.

As an integral part of our **University Mission**, our **medical libraries** carried out over **2,300 consultations** in support of Network professionals and students.

The **success** and **influence** of the Network's research activities, with **96 scientific papers** published and **\$1,531,332 million** in investments (research grants, salary awards and clinical trial revenues), were made possible through the curiosity and dedication of our tremendous research community!



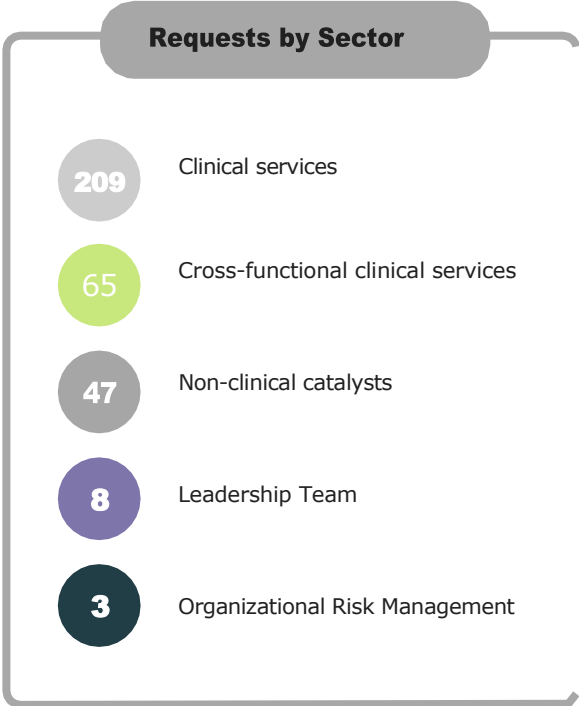
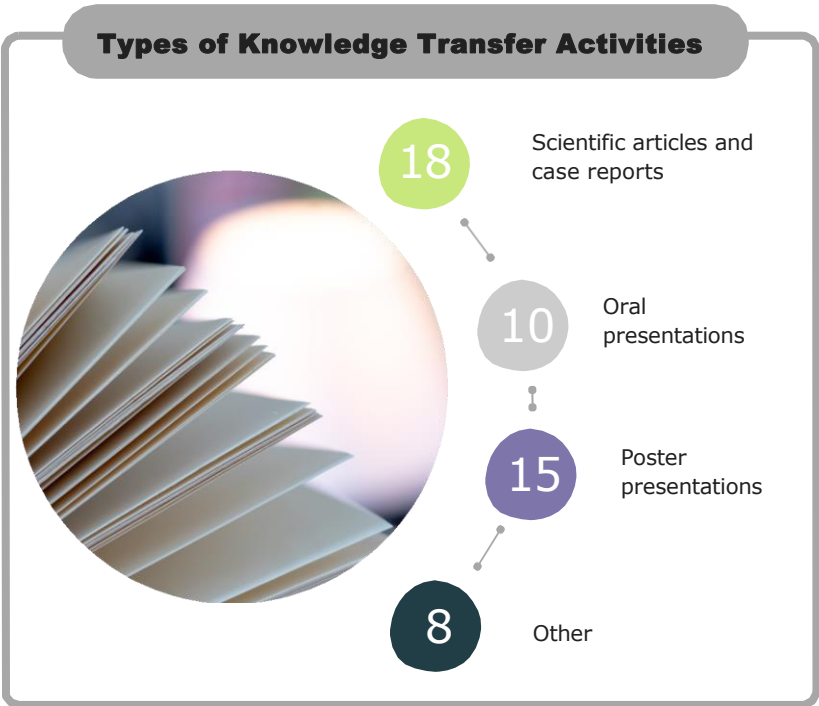
Activities – Research and Health Evaluation*

*Includes research activities supported by the Research and Health Evaluation sector.



Activities – Research and Health Evaluation

In 2025–2026, 332 internal requests were submitted to the Research and Evaluation sector to support our clinician-researchers, health care professionals (care and service improvement initiatives) and decision makers (strategic planning-related initiatives).



High-Impact Projects: A Look at Some Initiatives

Within a health care network, it is important for our decisions to be based on **solid evidence** so that we can provide our patients with excellent care and services. This year, our Research team completed **63 literature reviews**, and this allowed us to align our organization's efforts with best practices.



Raphael Roy
Assistant
Vice-President
Clinical Logistics

A concrete example of a literature review of best practices on emergency room overflow

"With emergency room traffic on the rise, it's essential for us to learn from what is working elsewhere. A review of best practices enabled us to identify concrete solutions, including technological tools such as predictive models and triage enhancement tools, and these generated solid data to guide our decision making."

This review also supported our strategic planning by helping us prioritize projects, strengthen our business plans and make better-informed decisions, particularly in relation to technology, and identify measures to improve performance within the sector. For us, the review truly served as an idea generator."

Research-Pharmacy Collaboration

The year 2024–25 marked the beginning of a fruitful collaboration between our research teams and the Pharmacy Residency Program to develop projects addressing priority clinical issues. For example, pharmacy resident Roxanne Couture led the OPTIMA-HD research project examining antibiotic use in ambulatory hemodialysis patients, a population particularly at risk of infections and complications. The results, which showed that nearly one in every two prescriptions could be revised, paved the way for concrete improvements supporting safer, more patient-friendly care.

This project received regional recognition in the form of a Canadian Society of Hospital Pharmacists Award of Excellence illustrating the impact of this collaboration in improving practices and training the next generation of pharmacists.



Roxanne Couture, Pharmacist,
Dominique Bouhamdani, Research
Consultant, **Mélanie Côté**, Clinical
Coordinator, Pharmacy, **Daniel
Landry**, Regional Coordinator,
Antimicrobial Stewardship Program

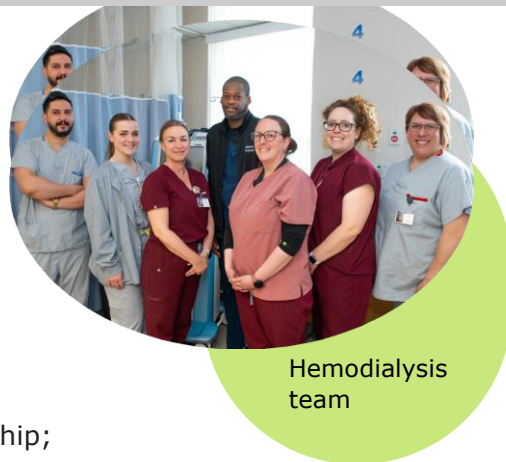
High-Impact Projects: A Look at Some Initiatives

Evaluation: A New Model for Collaborative Hemodialysis Care

Faced with labour challenges and the growing complexity of patient needs, the Network is turning to collaborative care models to innovate. A new hemodialysis dyad model, where registered nurses and hemodialysis assistants work together to provide optimal, patient-oriented care, is having positive spin-offs, including the following:

- 83% of assistants developed new skills;
- 83% of assistants are satisfied with their role;
- 35% of nurses are satisfied with the new model;
- 48% of nurses say they can concentrate more on the helping relationship;
- 94% of patients perceive receiving more compassionate and reassuring support.

In the Hemodialysis Unit as well as other services, this approach is a catalyst for organizational innovation and promises to help meet labour challenges and improve the patient experience.



Hemodialysis team

Optimizing Treatment of Carpal Tunnel Syndrome

Carpal tunnel syndrome is a common problem that can cause pain, numbness and loss of strength in the hand and affect daily activities and quality of life. Treatment usually involves corticosteroid injections or surgical intervention. However, little is known about the effects of repeated injections.

A study led by Dr. Susan Skanes, in collaboration with the Research team, analyzed data from patients with mild to moderate forms of carpal tunnel syndrome to assess the efficacy and safety of repeated injections. The results were reassuring:

- The patients evaluated received an average of four injections;
- Almost 96% of patients had no complications;
- The side effects observed were minor (4.4%);
- The results suggest that each additional injection may prolong symptom relief and provide a cumulative benefit over time.

In practical terms, this approach could enable certain patients to delay or avoid surgery. This means fewer invasive procedures, better symptom management, and treatment options better tailored to patients' needs. A scientific article is currently being prepared for publication.



High-Impact Projects: A Look at Some Initiatives

Providing all Patients with Inclusive Care

In 2023, researcher Nadia Bouhamdani and the research sector carried out a review of best practices in the delivery of more inclusive and equitable care to 2SLGBTQIA+ people. Published in *Frontiers in Public Health*, the review helped identify measures tailored to the New Brunswick reality.

This work led to the creation of a new mandatory training course on Diversity, Equity, Inclusion and Accessibility at the Network. It also led to the development of three research projects in 2025–2026 focused in the following areas: (i) medical training and inclusive clinical practices in the Maritime provinces; (ii) the state of inclusive oncology care in New Brunswick (with Dr. Thais Megid and Dr. Diego Malon Gimenez); and (iii) health inequities in Canada. This last project was also recognized at the Atlantic Medical Student Research Conference (AMSRC), where Caroline Doucet, a medical student at the Centre de formation médicale du N.-B., won first prize for her poster presentation.

These initiatives strengthen the Network's commitment to health equity and will help guide practices and thinking to improve care for all our communities.



Nadia Bouhamdani, PhD,
Embedded Researcher
Caroline Doucet, Medical
Student

Evaluating Tools for Real-Time Transcription of Clinical Notes

Against the backdrop of the digital transformation of care, the Network's evaluation team supported the IT team in evaluating the Mutuo Autoscribe tool for automated real-time clinical note writing. The aim was to ensure the tool meets clinicians' needs and generates real benefits.

This evaluation of Mutuo revealed, to our surprise, a low level of time saving (15%) as well as several issues, especially with respect to transcription in French and the quality of the notes. It was therefore decided to evaluate a second tool, Coeurway, and that process is currently underway.



For patients, this technology should enable faster, more complete documentation that improves the continuity and quality of care.

For the health care system, evaluating new technologies promotes informed decision making on digital solutions, ensures the relevance, effectiveness and sustainability of these solutions, and reduces the risks associated with large-scale deployment.



Patient-Oriented Research



Patients can play an **active role in research** and collaborate directly with researchers on important health issues. By becoming **partners**, they can participate in governance, in determining research priorities and questions, and even in conducting several stages of research initiatives.

27 patient partners
and
6 community groups involved in research and evaluation initiatives at the Network in 2025–2026

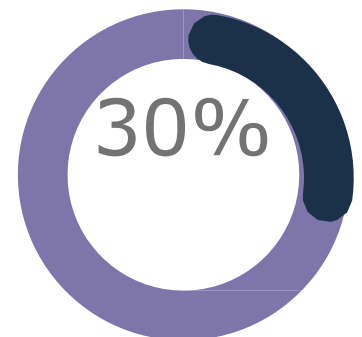
A Clinician's Perspective

"My work on Fetal Alcohol Spectrum Disorder (FASD) has shown the importance of involving patients and families as partners in research. Their experiences give us better insight into their day-to-day lives and ensure that our research projects are truly tailored to their realities and needs."

In 2025–2026, a study conducted by the New Brunswick FASD Centre of Excellence and Vitalité Health Network's research team gave us a better understanding of what youth experience before diagnosis. By directly involving patient partners, the team was able to better identify the obstacles that youth encounter in the health care system. Their participation helped us better formulate our research questions and target relevant solutions."

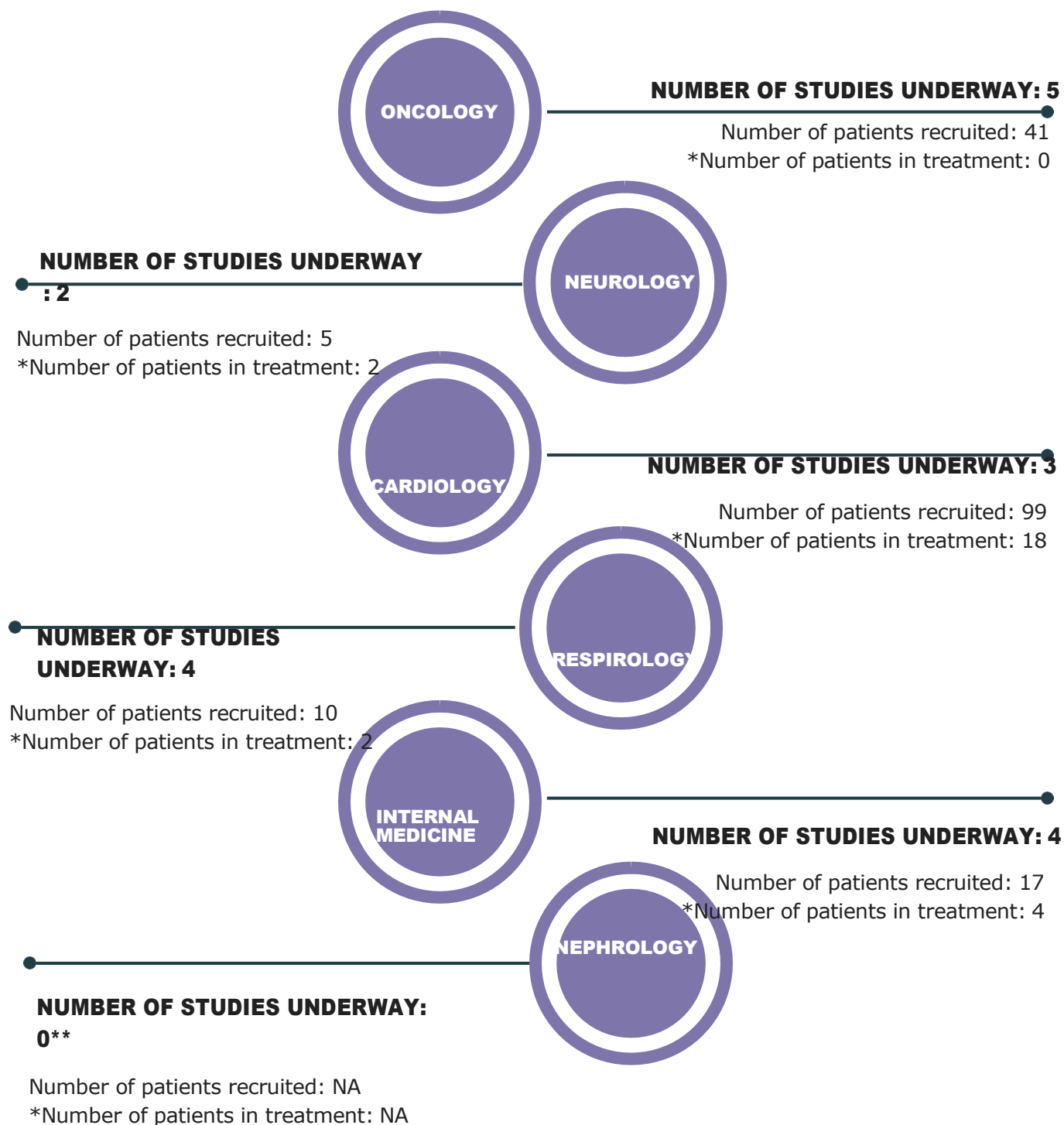
The results of our study show that these youth often have a long and complex history marked by multiple consultations and diagnoses. This work paves the way for improvements facilitating access to diagnosis and services. A scientific article describing this project has just been published accepted for publication in the European Journal of Pediatrics."

Dr. Nicole LeBlanc
Pediatrician



Proportion of research or evaluation projects with one or more patient partner(s)

Activities – Clinical Trials



Number of patients recruited = since beginning of study.
Number of patients in treatment = in 2025–2026 .

*Does not include patients who completed their treatment and who are now in follow-up.

**Clinical trials in nephrology were closed in 2024-25.

Activities – Clinical Trials

This year, 25 clinicians conducted clinical trials at the Network (including three new studies), with 56% being clinical trials developed by academic investigators and 44% being clinical trials sponsored by a pharmaceutical company.

Drug Savings

Vitalité Health Network's 18 clinical trials have provided innovative treatment options for our patients and communities!

Participating in trials can generate savings for the Network, patients and the province.
Savings in 2025–2026:

\$459,781



Studies by Phase

Phase 1 clinical trials – is it safe?

0

Phase 2 clinical trials – are there signs of effectiveness?

4

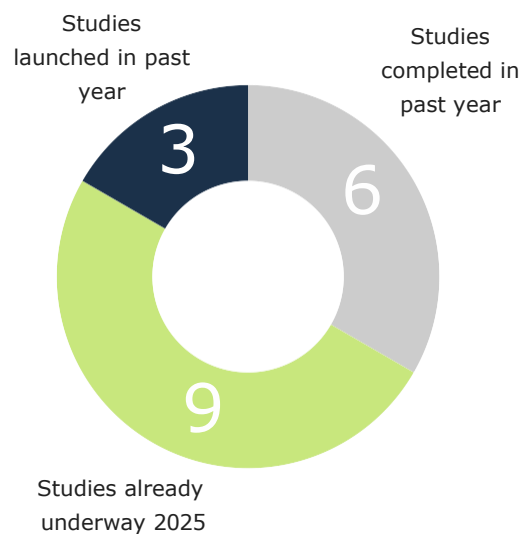
Phase 3 clinical trials – is it better than what currently exists?

14

Phase 4 clinical trials – are there less common side effects?

0

Details on 2025–2026 Clinical Trials



New Activities: *Explore, Understand and Cure*

Resuming oncology clinical trials

In 2024–2025, the Network resumed its oncology clinical research activities thanks to the arrival of new oncologists. This increase in medical resources made it possible to expand our research capacity and relaunch clinical trials.

Ongoing contact with pharmaceutical companies identified several promising studies and highlighted the quality and clinical expertise of the Dr. Léon Richard Oncology Centre.

A first major esophageal cancer study, led by Dr. Thais Megid, has already been selected and will begin in the summer of 2026.

As Dr. Megid points out, this resumption of research activities is giving patients access to innovative treatments close to home and is strengthening the Network's position as a key player in oncology research.



Dr. Thais Megid
Medical Oncologist

Pre-Incisional Infiltration: A Key to Relieving Pain After Arthrodesis?

For the first time since 2011, a clinical trial has been entirely designed and conducted by a Network clinician. Led by orthopedic surgeon Dr. Maroun Rizkallah, this study is evaluating a new approach designed to better pain control in patients undergoing spinal fusion surgery.

The procedure involves administering a combination of drugs (ropivacaine, ketorolac and morphine) directly at the surgical site at the start of surgery, to prevent pain rather than treat it after the fact. Significant benefits are expected, namely less pain after surgery, reduced opioid use, faster recovery and shorter hospital stays.

This project addresses major issues in the health care system, such as the safe use of opioids and the optimization of patient flow. Driven by close collaboration between the surgery, anesthesia, pharmacy and research teams, this clinical trial strengthens a culture of research integrated with care. It is a concrete example of innovation stemming directly from our practices.



Dr. Maroun Rizkallah
Orthopedic surgeon

Featured Clinical Trial: A Look at Respiriology



Dr. Marcel Mallet
Respirologist

Use of *nerandomilast* in Idiopathic Pulmonary Fibrosis

Phases: 2, 3 and open access extension

Sponsor: Boehringer Ingelheim

Principal investigator: Dr. Marcel Mallet

Idiopathic pulmonary fibrosis is a serious disease that progressively affects breathing and quality of life. As there is no cure, clinical trials offer a golden opportunity for patients to access new therapies and to receive close medical monitoring, enhanced support and, in some cases, extension phase treatment free of charge.

At Vitalité Health Network, these respirology studies are being carried out thanks to exemplary interdisciplinary collaboration between respiratory therapy, radiology, cardiology and research and with comprehensive and rigorous patient follow-up unfolding over several years.

One of the drugs studied, *nerandomilast*, has shown promising results in slowing the decline in lung function and the progression of the disease itself and has attracted international attention. The drug is currently in midst of the Health Canada approval process. Canadian respirologists can only hope for a positive outcome so they can offer patients this new treatment option.

Dr. Mallet's work is positioning the Network as a key player in respiratory research and giving patients local access to innovative treatments through clinical trials.



Open-access extension – what does that mean?

This is a post-study phase in which all participants receive a given treatment (free of charge), so that more can be learned about its long-term effects and greater access can be provided.

A Patient Perspective

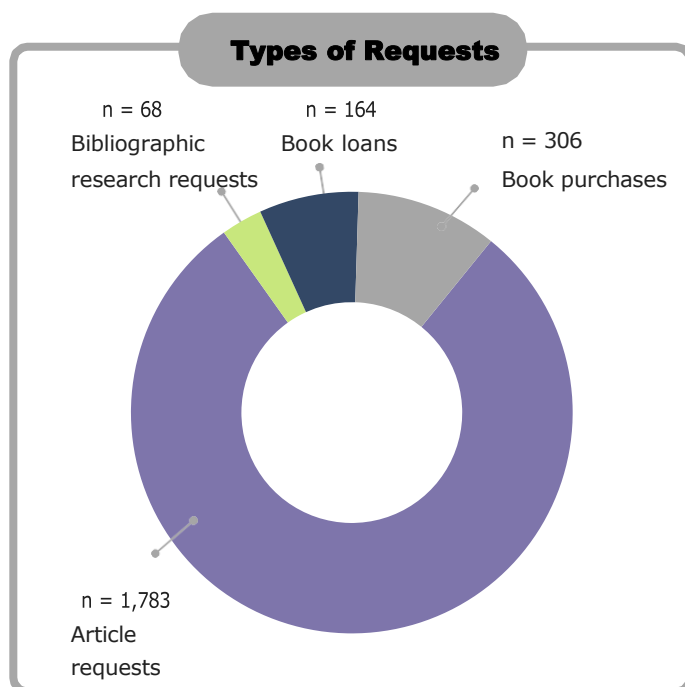
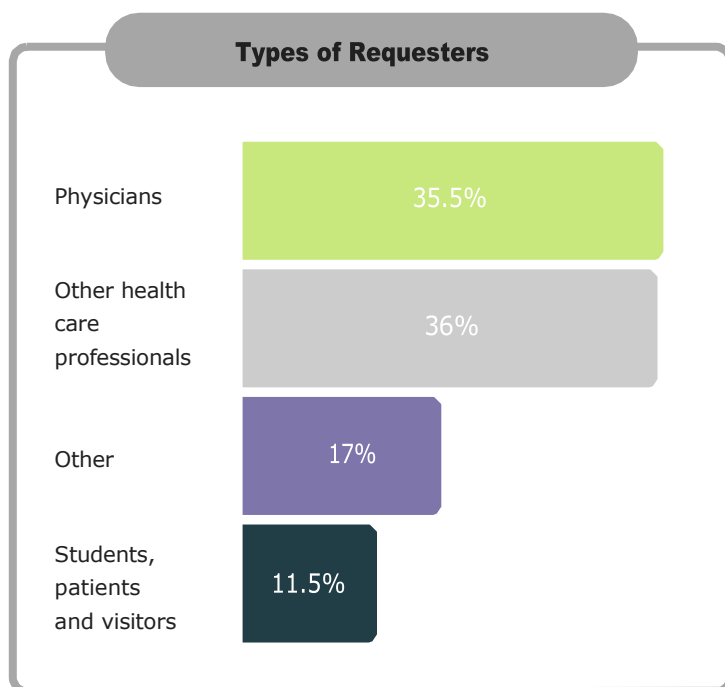
"Participating in this clinical trial has been a great experience for me. I have no regrets, and I feel privileged to receive this treatment after the study free of charge."

Patient
Anonymous



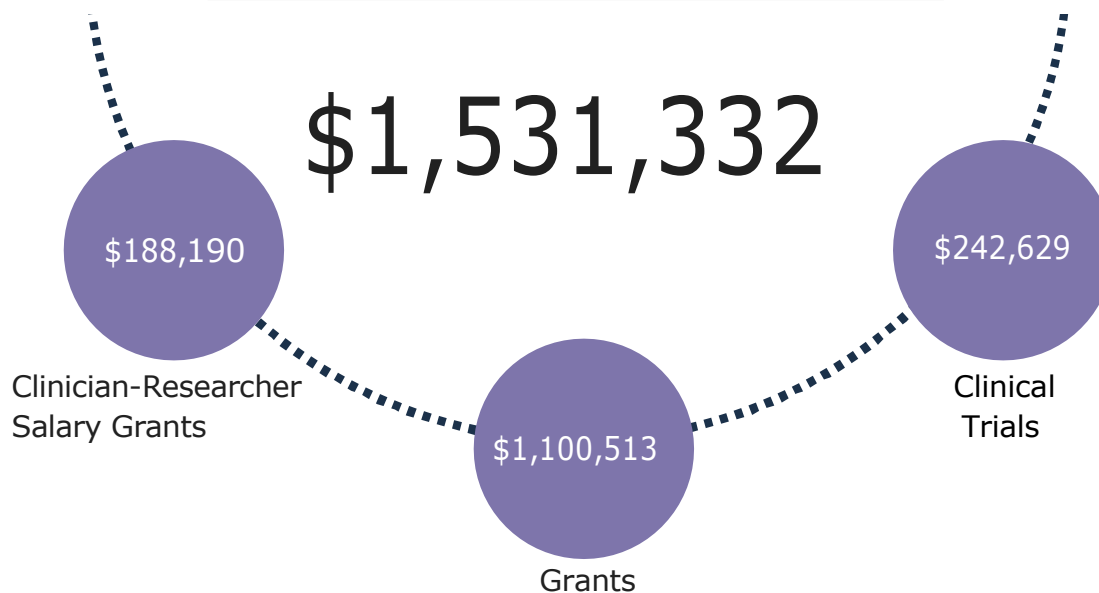
Activities – Medical Libraries

The [medical libraries](#) of the Network offer services such as document monitoring, scientific article requests and book purchases and loans.



Research Grants and Publications

Research Grants



See Appendix I for the complete list

Scientific Publications 2025-2026



96

Total publications involving one or more author(s) from the Network

33

Number of articles involving more than one researcher from the Network

41

Number of articles in which the lead/last author is a researcher from the Network

See Appendix II for the complete list

A BIG STEP INTO THE FUTURE



Marc Surette
PhD, President
and CEO, NBHRI

On October 10, 2025, Vitalité Health Network and Université de Moncton announced the creation of the New Brunswick Health Research Institute (NBHRI), a new not-for-profit organization dedicated to advancing health research in New Brunswick.

IRSNB is the result of the transformation of the Atlantic Cancer Research Institute (ACRI), which celebrated 27 years of existence in 2025. Bringing together university researchers (notably from Université de Moncton and the Centre de formation médicale du Nouveau-Brunswick) and hospital researchers, the new institute is expanding its scope beyond oncology research and striving to respond to a broader range of health issues while remaining rooted in community needs.

NBHRI will focus its work on several strategic areas, including:

- Cancer prevention and treatment;
- Aging and seniors' health;
- Mental health and neuroscience;
- Health promotion and chronic disease prevention;
- Health care system improvement and performance.

"Thanks to the Institute, we will be able to increase collaboration between researchers and clinicians while continuing a close partnership with Vitalité Health Network's research sector. This synergy will strengthen collaborative initiatives to the benefit of patients and communities."



02

Training and Educational Partnerships

Sector: Training and Educational Partnerships

Our Mandate:

Develop partnerships and affiliation agreements with post-secondary institutions to meet the demand for student placements at Vitalité Health Network.

Our Vision:

A health network committed to training the next generation.



Our Team



2025–2026 Summary



To **maximize student recruitment**, the Network, in collaboration with the Training sector, set the goal of **optimizing student placements**. We are grateful for the crucial collaboration of all those in any way involved in welcoming and supporting our students!

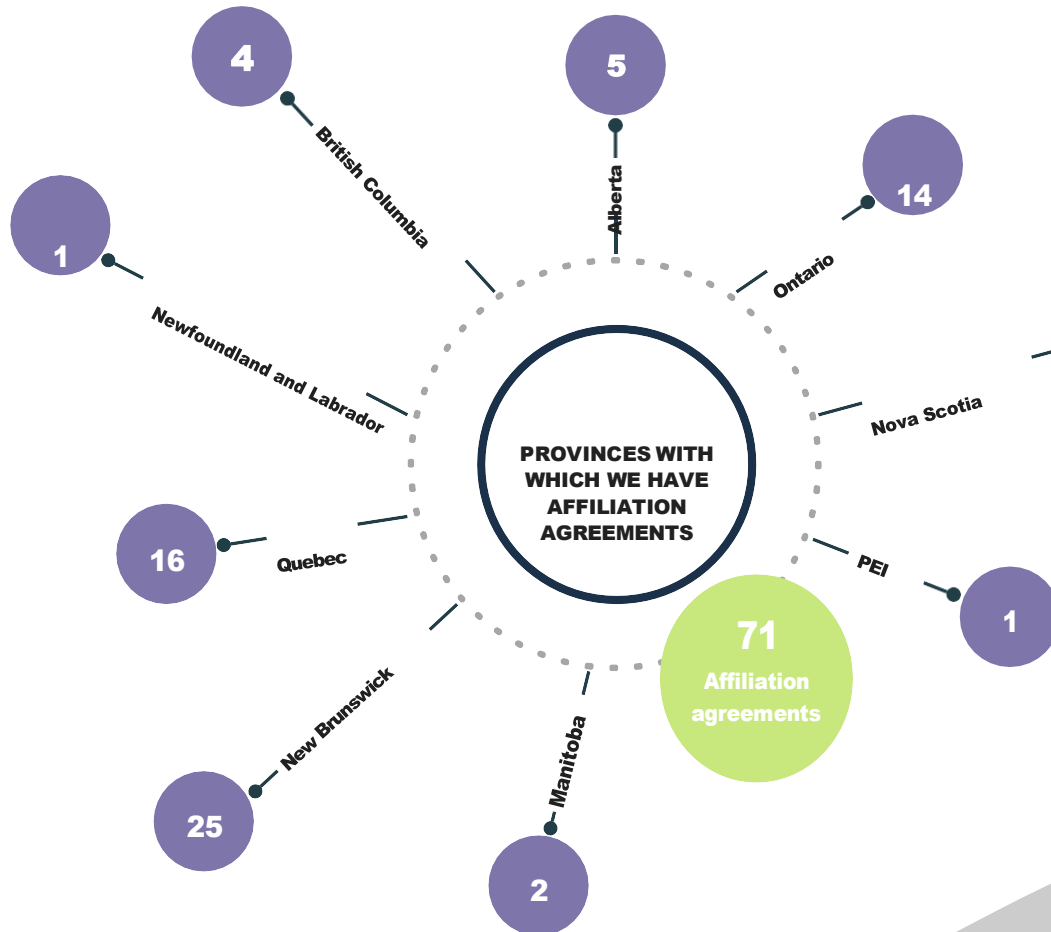
In 2025–2026, Vitalité Health Network had **71 affiliation agreements** with Canadian post-secondary educational institutions associated with one or more training programs. In total, the Network welcomed students from **54 programs**.

This year, the Network opened its doors to **2,219 students**. The majority of our **placements** – involving medicine, nursing, other clinical disciplines and high school programs – took place in **Zone 1B**. Here is an overview of our placement activities.

- In all, the Network welcomed **853 nursing placement students**, including nurse practitioners, registered nurses, licensed practical nurses and patient care attendants. These students represented 38% of all placement students.
- The **medical** sector welcomed **386 students**, including 220 clerkship students, 100 residents and 66 medical students for shadowing placements. The majority of these placements took place in Zone 1B.
- A total of **277 placement students** took part in **clinical placements** (excluding the medical and nursing sectors), representing 33 university or college programs. The disciplines included community integration counsellors, medical laboratory technologists and social workers.
- **Non-clinical placements** involved 15 mostly college programs. A total of **157 placements** took place in research, secretarial services and health services management.

In addition, the Network welcomed **546 high school students**, with 499 in shadowing placements and 47 in COOP placements. In general, these students are more evenly distributed across the four zones than the other types of placements.

Affiliation Agreements and Active Programs



54
Programs

Each [affiliation agreement](#) with a post-secondary institution represents one or more active program(s), i.e. post-secondary programs from which the Network has welcomed one or more students in the past year. The training team makes a continuous effort to welcome post-secondary and high school students from various [training programs](#) in order to maximize the number of placements available.

16
Undergraduate
University
Programs

4
Graduate
University
Programs

34
College
Programs

23

Placement Activities – Medical Training



"During my first and second years in the program, I had the opportunity to observe the work of nurses and an occupational therapist in a hospital setting. My discussions with the teams gave me a better understanding of everyone's roles in patient care – an understanding that will be invaluable to me in my future role as a doctor."

Abdel Illah Hadj Slimane

Medicine (second year), Zone 1B

Shadowing placement – health care professionals

"My shadowing placement with an oncology nurse introduced me to a side of medicine I didn't know. I realized that doctors aren't our only mentors: nurses and other health care professionals also have a lot to teach us. The nurse took the time to explain her role, her reality and the importance of communication and emotional support for patients. This experience showed me just how much these professionals see us as future colleagues and really want to invest in our training."



Mélanie Boudreau

Medicine (first year), Zone 1B

Shadowing placement – health care professionals



"Research has been an extremely enriching experience in my medical career. Thanks to the projects I took part in and the strong supervision I received, I was able to get a better sense of how research works and to develop my skills. What I particularly like about the surgical project I'm currently working on is its concrete nature; it is tackling real issues and aiming to develop solutions that can be applied within the Network. Teamwork and collaboration are at the heart of this experience, which makes it both motivating and formative for the rest of my career."

Noor Zahra

Medicine (second year), Zone 1B

Research placement

"I've been interested in research since high school because it will allow me to contribute to the advancement of medical knowledge and techniques. This placement is a great source of motivation for me and very meaningful for my medical career. It is also giving me experience in orthopedics, a field I'd like to pursue as a career. As this is my first clinical research project, I really appreciate the support I'm receiving from the research team."



Rayan Laifa

Medicine (second year), Zone 1B

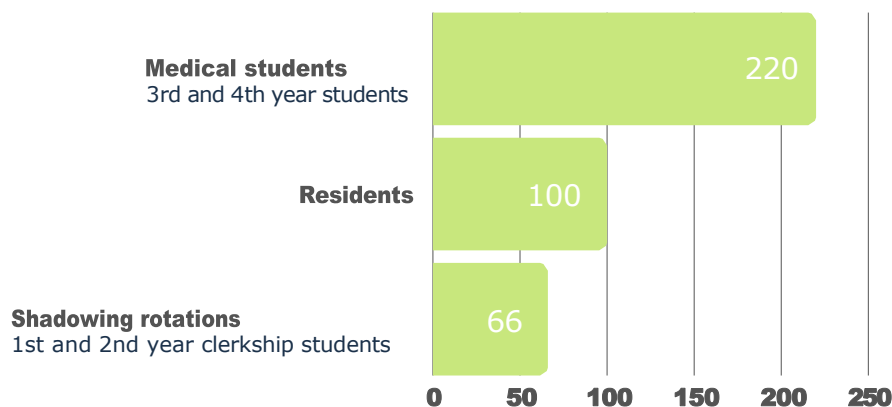
Research placement

Placement Activities – Medical Training

386

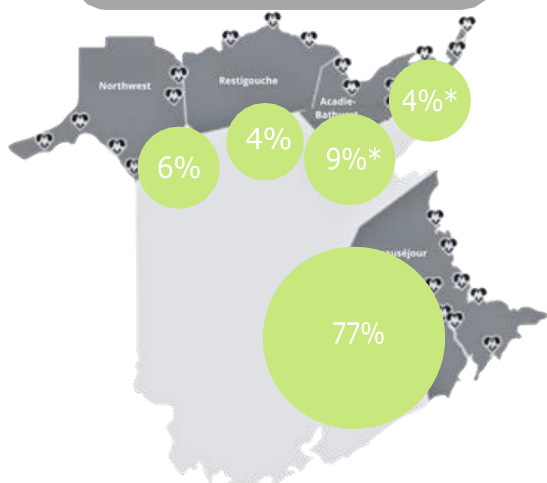
Students

Medical Clinical Rotations



Shadowing placements for first- and second-year clerkship students are **clinical shadowing placements with health care and social service professionals**. They are designed to introduce students to the concept of teamwork and allow them to discover the roles of the various professionals working in a clinical environment.

Rotation Periods by Zone**



*9% for the Bathurst region, 4% for the Acadian Peninsula region.

**In addition, 0.1% were out-of-province rotations.

Number of Months of Rotation

962 Vitalité Health Network

1 Out of province

Placement Activities – Nursing

Valeria Gherciu

Student
Nursing Science
Zone 4



"At the start of my studies, I didn't have a clear vision of the career direction I wanted to take, and it was my placements that gave me a better understanding of my interests. These experiences, particularly in mental health, showed me the importance of effective communication and of having a relationship of trust with patients, both of which are essential to quality care. Today, as I complete my preceptorship and feel well supported by the Network team, I see myself continuing my career with Vitalité Health Network to continue growing professionally."

Vangu Betty Khiedi

Student
Nursing Science
Zone 1B



"In the final year of my Bachelor of Science in Nursing, I realized how essential the support of the Network's instructors and nurses had been, especially after my nursing home placements and my move to a hospital setting. I've already been hired as part of the floating team, which will enable me to further develop my skills. I'm very grateful to Vitalité Health Network for the many opportunities it has offered me since my first year, whether as a placement student, preceptor or attendant."

Louise Puhacz

Student
Nurse Practitioner
Zone 6



"Even before my bachelor's degree, I was thinking about becoming a nurse practitioner. What I appreciate most about my current placement at the Lamèque Community Health Centre is the very practical aspect – involving a wide range of consultations – which really prepares us for our role. The guidance and teaching from our preceptors are exceptional, with constant support and lots of feedback, and this makes all the difference to our learning. Now that I'm nearing the end of my placement, I've already interviewed for a NP position at the Network, with the intention of returning to work here after my studies."

Mylène Savoie

Preceptor
Licensed Practical
Nurse, Zone 1B



"I'm a licensed practical nurse at the Moncton Veterans Health Centre. For me, being a preceptor means first and foremost welcoming students and making them feel they belong. Although our setting is focused on geriatrics and involves fewer complex procedures, we offer a solid foundation, develop good organizational skills and foster a strong team spirit. What makes me most proud is seeing students want to come back and work with us and recognize our unit as a welcoming and rewarding environment, both for learning and for work."

Dominique Doucet

Preceptor
Nurse Practitioner
Zone 5



"Accepting placement students allows me to continue developing as a professional, and for me, that's a very positive experience. I see it as real teamwork, where the student brings a new point of view that encourages me to think outside the box. Supervising a student can be demanding, but with a little adjustment, the experience is rewarding and beneficial for everyone. We contribute to the training of future professionals and to recruitment in our field."

Annie Couturier

Manager
Nursing
Zone 1B

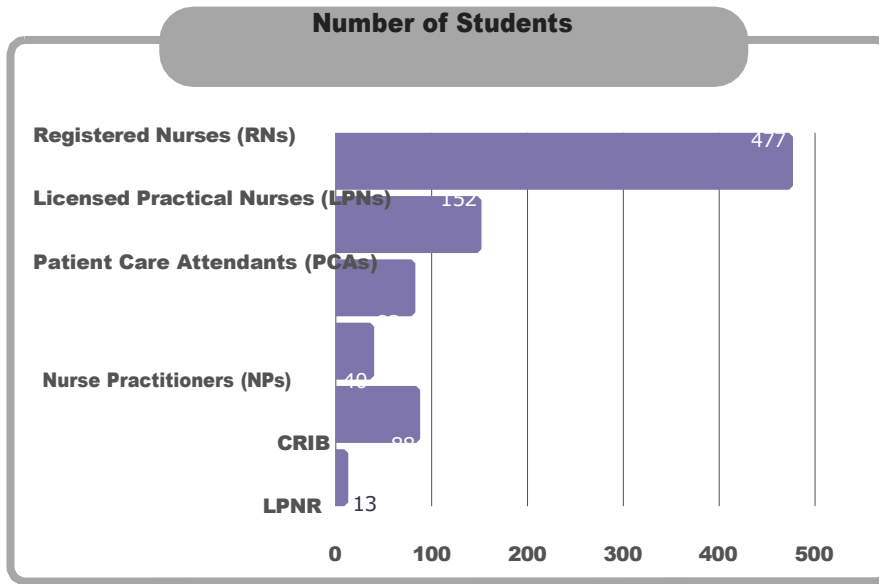


"For me, integrating Juliette, an overseas student, was a remarkable experience. Immediately upon arriving from Lebanon, she adapted to our practices and team dynamics, as if she'd been here all along. She integrated well because there was a real effort on both sides – she did her bit to adapt, and we, as a team, remained open and available to her. To me, Juliette's experience shows that the CRIB model can be very effective when everyone shows patience and openness."

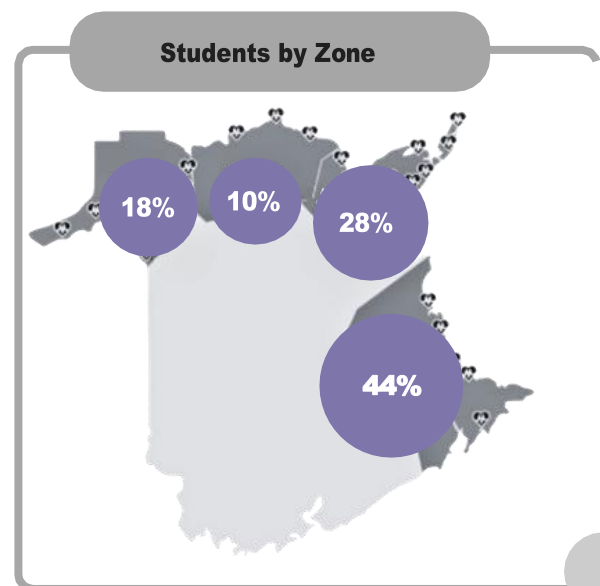
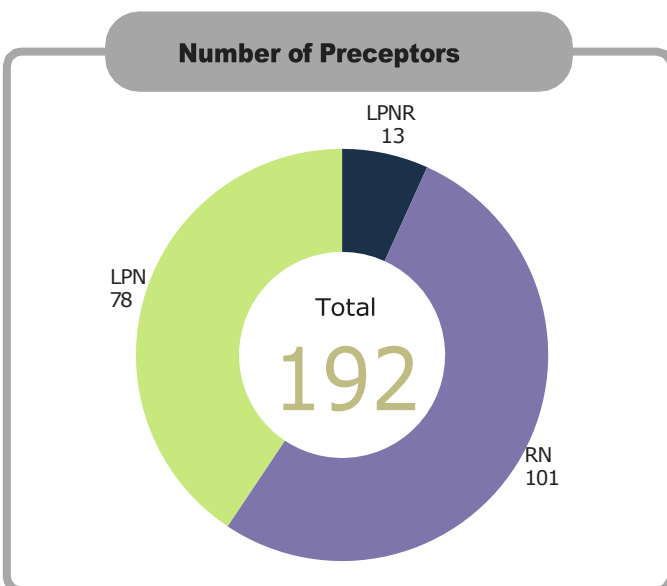
Placement Activities – Nursing

853
Students

Nursing students make up a **significant proportion** of the Network's placement students, accounting for **38% of the total**.



Eighty-eight students from the **CRIB** (Canadian Re-Entry / Internationally Educated Bridging) Program and **thirteen students** from the **LPNR** (Licensed Practical Nurse Re-Entry) Program completed placements with the Network this year. These programs focus primarily on people trained outside New Brunswick (e.g., in a foreign country), to prepare them to enter or re-enter their professions in New Brunswick.



Placement Activities – Clinical Placements*

*Excluding medical and nursing rotations



"Hosting pharmacy placement students is an extremely gratifying experience, both personally and professionally. Beyond the transmission of knowledge, a real dialogue happens; their curiosity, questions and fresh outlook encourage us to reflect on our practices and to continue evolving. Even in a busy working environment, it's essential that professionals take the time to train the next generation. Training students today means making a concrete contribution to developing tomorrow's competent, committed pharmacists and strengthening our health care system."

Mélanie Côté

Placement Supervisor, Pharmacy
Zone 1B



"I'm originally from the Acadian Peninsula and I've completed placements all over the Network. During my placement in Edmundston, what impressed me most was the extremely positive atmosphere in the workplace. The team was very welcoming, and it was obvious that the employees enjoyed their work. This warm and motivating atmosphere underpinned my decision to work in the region. After spending a month or so with the Network, I'm now back in that same warm atmosphere. I'm also very grateful for the support I received to pursue additional MRI training, which I'll be starting soon."

Gabriel Cormier

Medical Imaging Technologist
Former placement student, Zone 4



"Even at the start of my career, I had always been passionate about teaching. You don't need ten years' experience to be a good placement supervisor: patience and a willingness to support students are often enough. Nor is it essential to have mastered everything, since students are there to learn. Placements play a key role in both training and recruitment. We've seen it happen here: several students have come back to work with us after a positive placement experience."

Isabelle Picard

Placement Supervisor
Medical Imaging
Zone 4



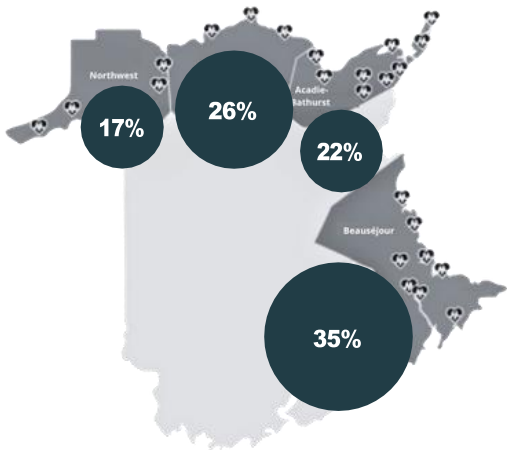
We would like to highlight the exceptional commitment of **Suzanne Boudreau**, whose career as a social worker in Zone 1B Psychiatry is a true example of dedication and altruism. During **35 years of service**, she not only fulfilled her role with excellence, she also chose to **train the next generation**, year after year, welcoming **two placement students each year** for an impressive total of **70 placement students**. Her commitment reflects a deep-seated conviction that **training means building the future**. And that's exactly what she did, with passion and kindness. Her legacy is immense and her influence will be felt in every action taken by those she guided.

Placement Activities – Clinical Placements *

*Excluding medical and nursing rotations



Students by Zone



Professions

- 51** Community Integration Advisors
- 31** Medical Laboratory Technologists
- 30** Social Workers
- 26** Medical Radiation Technologists
- 20** Respiratory Therapists
- 18** Paramedics
- 16** Pharmacy Technicians
- 12** Rehabilitation Assistants
- 9** Psychologists
- 9** Occupational Therapists
- 8** Peer helpers
- 8** Pharmacists
- 39** Other programs*

*See Appendix III for the list of other programs.



Placement Activities – Non-Clinical Placements

*Placements without direct patient care

"I chose to supervise a student because I was given that same opportunity back when I was a student, and some day-to-day realities can only really be learned hands-on. My first official placement student was amazing – motivated, open and grateful. If I had one piece of advice to offer, it would simply be to give students a chance, because even if it's not always easy, it's a truly enriching experience for both them and us."

Sophie Doucet

Placement Supervisor, Administrative Support
Zone 6



"For us, receiving placement student is part of the job – most of us went through the same process during our studies – even if it's not always easy, especially with certain challenges related to basic knowledge or market realities. We continue to welcome them, however, because we want to give students the chance to discover the hospital environment and gain hands-on experience. Student placements have a positive impact and can attract future candidates, including those who did not complete their placement with us. In fact, that's what happened recently: we hired a college graduate who hadn't done his placement at Vitalité Health Network but who had heard positive things about the organization from another student."

Martin St-Pierre

Assistant Manager, Facilities Management
Zone 6



"I enjoyed my placement experience immensely especially because, from the outset, I was given the flexibility to explore aspects of the job that really interested me. I wanted to understand what the everyday work was like, above and beyond my project, and to get a real feel for what it's like to be a manager. By participating in various day-to-day activities and familiarizing myself with several processes, I had the opportunity to try my hand at a wide variety of tasks. This experience confirmed my already well-established interest in coming to work at Vitalité Health Network."

Emma Gallien

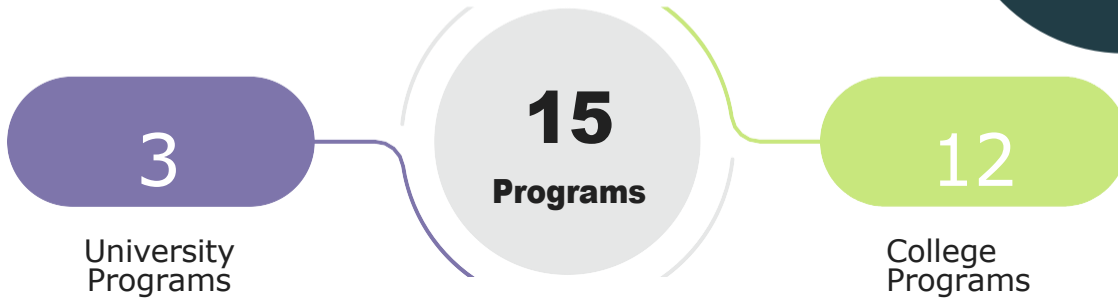
Biobank Research and Development Advisor
Former placement student (MHA)
Zone 1B



Placement Activities – Non-Clinical Placements*

157
Students

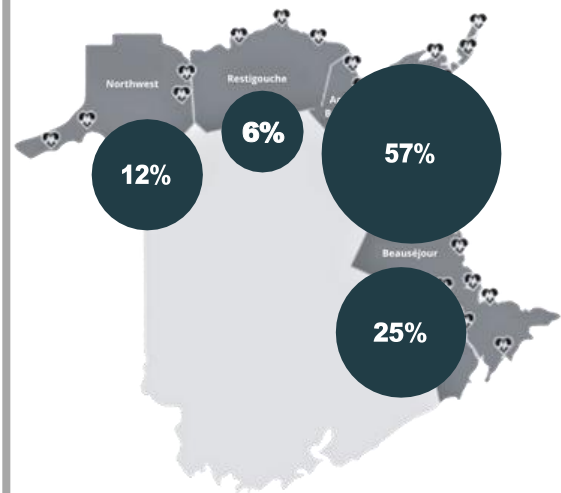
*Placements not involving direct patient contact



Professions

- 37** Research Professionals
- 31** Administrative Assistants
- 28** Medical Secretaries
- 26** Electricians
- 10** Health Service Managers
- 9** Staffing Officers (HR)
- 5** Food Service Assistants
- 4** Boiler Operators
- 3** Financial Services Clerks
- 2** Mechanical Engineering Technologists
- 1** Electromechanical Engineering Technologists
- 1** Carpenters

Students by Zone



Placement Activities – Secondary Schools



"For us, Vitalité Health Network is an essential partner, as many students want to explore health-related fields. Placements – whether in nursing, radiology, the laboratory or other areas – really help them find out where they belong. When supervisors are kind and open, young people can explore freely and ask questions. This process gives them greater self-knowledge so they can clarify what interests them and recognize what is less in line with their aspirations. It's also an important recruitment tool, especially when students feel welcomed and well supported."

Mai Tran-Mazerolle

Career-Life Educator
Polyvalente Louis-Mailloux
Zone 6

"Much of our hands-on health training would simply not be possible without Vitalité Health Network. At Cité des jeunes school, this collaboration enriches our students' educational experience. Shadowing placements provide a first concrete contact with the field. The welcome that placement supervisors extend, their willingness to share their experience, and their passion for their work make all the difference in the quality of this experience."

Julie Ouellette

Career-Life Educator
Cité des Jeunes A.-M.-Sormany
Zone 4

"My CO-OP hospital nursing placement was a truly life-changing experience for me. I was able to see up close the work that health care professionals do and the impact they have on patients. It taught me to be more responsible, attentive and empathetic. This experience confirmed that I really want to work in health care."

Student

Polyvalente Louis-Mailloux
Zone 6

"Placements at the Caraquet hospital allow you to discover what you really want to do, by experiencing the job for real rather than just imagining it."

Student

Polyvalente Louis-Mailloux
Zone 6

"I'm currently in Grade 12 and taking part in the CO-OP Nursing Program. I have thoroughly enjoyed my experience at the Edmundston Regional Hospital. I have made the most of it, thanks in part to the very kind and welcoming environment there. Initially rather shy, I have gradually gained confidence thanks to the warm welcome and the various experiences I have had there, which have enabled me to open up even more. This placement has been very enriching and helped me better identify my career interests."

Rosalie Thioro Faye

Grade 12 Student
Cité des Jeunes A.-M.-Sormany
Zone 4

Placement Activities – Secondary Schools

546

Students

Types of Placements

Shadowing
and Visits

499 Students

CO-OP

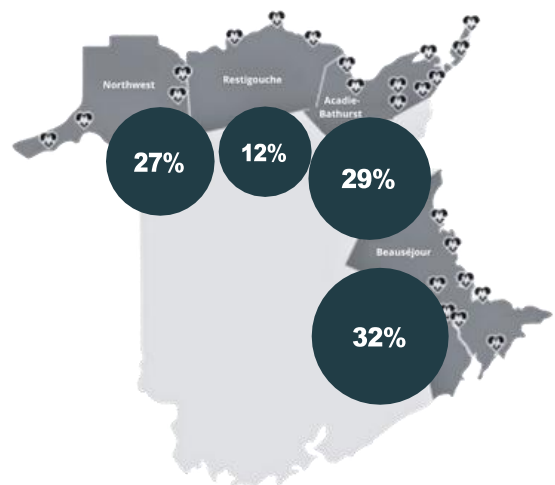
47 Students

Shadowing placements, facility visits and CO-OP placements represent over 10,000 placements hours!

On November 5, 2025, a number of Network employees welcomed high school students for **one-day job shadowing placements** as part of the **Bring Your Kid to Work** initiative!



Placements by Zone



**Shadowing and CO-OP Placements*

OFFICIAL LAUNCH

Clinical
Placement
portal



The Training Office Transitions to an Online Placement Process!

Through the **Clinical Placements +** portal, placements can now be arranged through a one-stop shop that brings together in one place all the resources needed for students to submit placement applications and for Vitalité Health Network to coordinate and manage those applications.

This tool will facilitate communication between the various stakeholders and centralize processes.

The Training Office team is available to provide personalized support throughout the placement process.

(email: formation.training@vitalitenb.ca)



The Portal Welcomes its First Students

In March 2026, we used the portal to enrol **three high school students applying to do shadowing placements** as part of our first integration phase.

We plan to build on this momentum over the coming months by gradually including other high school and post-secondary students.



THE NETWORK'S COMMITMENT

An Exemplary Placement Experience



The vision of the Training and Educational Partnerships sector is becoming a reality every day thanks to the dedication of our clinical teams, supervisors, managers and educational institution partners.

Together, we are helping to provide positive, real-world learning experiences for future health care professionals. Through these experiences, future health care professionals will acquire an in-depth appreciation of Vitalité Health Network's purpose, which is *to foster the health of our patients and communities, today and tomorrow.*



03

Appendices

Appendix I: Research Grants

A – Research grants for which the principal investigator is a Vitalité Health Network investigator, clinician, health professional or research professional (primary affiliation) OR for a project for which all or part of the funds are administered by the Network.

Title	Researcher(s)	Nature of the fund, grant period, amount obtained, total received in 2024-2025
Maritime SPOR SUPPORT Unit Phase II	Bélanger M , Hamilton M, McDonald T, et al.	CIHR; New Brunswick Department of Health; ResearchNB; Nova Scotia Department of Health and Wellness; Prince Edward Island Department and Wellness 2021–2026 Total: \$14,655,254 (\$326,291 in 2025–26)
Genetics Research Program	Ben Amor M	CFMNB 2022–2026 Total: \$25,000 (\$0 in 2025–26; total amount received)
Canadian Consortium of Clinical Trial Training (CANTRAIN) platform: enhancing career preparedness in RCT research targeting different audiences across the continuum	Principal investigators: Bourbeau J, Anderson D, Batist G, Bell EC, Benoit BL, Collister D, Dasgupta K, F C, Fergusson DA, Fillion KB, Gahagan JC, Goos L, Khan NA, King M, Li LC, Mitra S, Morin SN, Pilote L, Reiman T, Richer LP, Saleh RR, Sapp JL, Tomblin Murphy GG, Yeh AE. Co-investigators: Sonier- Ferguson B , et al.	CIHR 2022–2026 Total: \$11,317,324 Total to be received by Vitalité Health Network: \$415,000 (\$4,832 in 2025–26)

CFMNB Clinical Scholarship Salary	Chamard-Witkowski L	NBHRF-CFMNB 2022–2026 Total: \$352,758 (\$88,190 in 2025–26)
CFMNB Clinical Scholarship Salary	Ben Amor M	NBHRF-CFMNB 2022–2026 Total: \$500,000 (\$400,000 salary award and \$100,000 in year 1 for Research Related Support Program) (\$100,000 in 2025–2026)
Terry Fox Marathon of Hope Phase 1	Ouellette R, Surette A, Dumont UHC Biobank	Terry Fox Research Institute 2022–2026 Total: \$742,059 (\$191,922 in 2025–2026)
The first comprehensive mapping of genetic variation in New Brunswick to assess population structure and burden of mendelian genetic diseases with high clinical impact	Ben Amor M	ResearchNB Bridge Grant 2023–2026 Total: \$35,000 (\$0 in 2025–26; total amount received)
Accelerating Clinical Trials (ACT) – Portfolio Hospitals	Leblanc R	CIHR 2023–2026 Total: \$313,048.41 (\$108,468 in 2025–26)
Liquid Biopsy for Lung Cancer Patient Treatment Stratification	Ouellette R	Astra-Zeneca Canada 2024–2025 Total: \$100,000 (\$0 in 2025–26; total amount received)

Collecte de données en temps réel sur les patients atteints de myélome multiple	St-Hilaire E, Dumont UHC Biobank	CMRG – Myeloma Foundation \$8,849 2024–2026 Total: \$15,000 (\$0 in 2025–26; total amount received)
Stratification of autism spectrum disorders by latent assemblies of comorbidities to reduce clinical heterogeneity in the autistic population and facilitate the search for etiologies of autism spectrum disorders	Jose C	ResearchNB Establishment Grant 2024–2026 Total: \$93,000 (\$46,500 in 2025–26)
Identification des récepteurs de cellules leucémiques permettant l'entrée de microparticules et l'induction de l'agressivité cancéreuse	Finn N , Robichaud G	DUO 2024–2026 Total: \$25,000 (\$12,500 in 2025–26)
Caractérisation moléculaire et clinique d'un cas familial d'ataxie spinocérébelleuse de type 2	Ben Amor M, Crapoulet N	DUO 2024–2026 Total: \$25,000 (\$12,500 in 2025–26)
Inhiber l'autophagie pour augmenter la radiosensibilité du mésothéliome pleural lié à l'exposition à l'amiante	Nadeau S , Turcotte S	DUO 2024–2026 Total: \$25,000 (\$12,500 in 2025–26)
Détermination des niveaux de la protéine XPO1 dans les tissus cancéreux et corrélation avec différents biomarqueurs de vieillissement	Surette A , Lapierre LR	DUO 2024–2026 Total: \$25,000 (\$12,500 in 2025–26)
Exploration de l'expérience et des besoins en matière de santé mentale des jeunes proches aidants	Rioux N , Jbilou J	DUO 2024–2026 Total: \$25,000 (\$12,500 in 2025–26)
Preventing frailty in hospital through mobilizing patients: A pilot RCT	Dumont M, Ahmadi S, O'Brien M, Dufour-Doiron M, Cormier L , Mekari S	DUO 2024–2026 Total: \$25,000 (\$12,500 in 2025–26)

Enhancing non-invasive molecular diagnosis with synthetic data and AI	Allain E , Akhloufi M	Excellence NB Research Fund 2024–2026 Total: \$50,000 (\$25,000 in 2025–26)
Event Sponsorship Program Toronto Health System Partner	Dugas E	ResearchNB 2025 Total: \$1,000
Event Sponsorship Program Toronto Health System Partners	Sonier-Ferguson B	ResearchNB 2025 Total: \$1,000
MDS-CAN Registry	St-Hilaire E, Dumont UHC Biobank	Sunnybrook Research Institute 2025 Total: \$4,000
Development of a new quality assurance tool for clinical WGS	Allain E	ACRI Research Support Fund 2025 Total: \$10,000
Pilot study: Implementation of universal germline genetic testing for all patient newly diagnosed for breast cancer	Ben Amor M, Hebert J, Allain E, Crapoulet N, Robichaud PP	AstraZeneca Canada Inc. 2025–2026 Total: \$53,000 (\$26,500 in 2025–26)
Implementation of universal germline genetic testing program for breast cancer in New Brunswick. Phase 1 (NB. UNIBRACA-1)	Ben Amor M	ResearchNB 2025–2026 Total: \$12,500 (\$12,500 in 2025–26)
Développement et évaluation d'un modèle d'intelligence artificielle pour prédire les sorties hospitalières	Thaalbi O , Akhloufi M, Lévesque R	Mitacs Elevate 2025–2026 . Total: \$60,000 (\$60,000 in 2025–26)
Can a mobilization program reduce frailty in hospitalized males and females with cardiovascular disease	Saucier D , O'Brien M, Dugas E	Mitacs Elevate 2025–2026 . Total: \$60,000 (\$60,000 in 2025–26)
Enhancing non-invasive molecular diagnosis with synthetic data and AI	Allain E , Ouellette R	Excellence NB Research Fund 2025–2026 Total: \$50,000 (\$25,000 in 2025–26)

Understanding the Role of Long
Non-Coding RNAs in
Megakaryocyte Maturation and
Platelet Function

Allain E, Boudreau L

ResearchNB **2025–2026**
Total: \$50,000

Evaluating inclusivity and cultural competence in cancer care for sexual and gender minorities in New Brunswick	Megid T, Bouhamdani N, Malon D	Programme de financement du fonds de mission du conseil des médecins et dentistes : Centre Hospitalier Universitaire Dr-Georges-L.-Dumont 2025-2026 Total: \$10,000
Évaluer le rôle de PIKfyve dans le microenvironnement immunitaire des tumeurs rénales	Surette A , Turcotte S	DUO 2025-2027 Total: \$25,000 (\$12,500 in 2025-26)
Addressing Financial Toxicity and Quality of Life in Cancer Patients in New Brunswick: A Pilot Study	Megid T , Emond T, Bouhamdani N, Ahmadi S	DUO 2025-2027 Total: \$25,000 (\$12,500 in 2025-26))
Évaluation d'implantation de visites médicales de groupe en soins de santé primaire	Cormier J, Bélanger M, Gallant F , Lanteigne-Dupuis J, Babin L , Mekari S	DUO 2025-2027 Total: \$25,000 (\$12,500 in 2025-26)
Helping New Brunswickers Stand Tall: Exploration into how Spinal Corrective Surgery Affects Knee Health and Mobility	Rizkallah M , O'Brien M, Ahmadi S	DUO 2025-2027 Total: \$25,000 (\$12,500 in 2025-26)
Les barrières et les éléments facilitant l'intégration professionnelle au Nouveau-Brunswick des médecins formés à l'étranger : une étude descriptive interprétative	Aubé S , Mekari S, Gaboury I, Bélanger M	DUO 2025-2027 Total: \$25,000 (\$12,500 in 2025-2026)

B – Research grants for which the Vitalité Health Network investigator, clinician, health professional or research professional is a co-investigator/collaborator, has a primary affiliation other than with the Network, OR for which the funds are not administered by Vitalité Health Network.

Title	Researcher(s)	Nature of the fund, grant period, amount obtained, total received in 2024-2025
Stratégies Nationales Innovantes pour l'Éducation en Recherche axée sur le Patient (INSPIRE)	Principal investigators: LeBlanc A (NPI), Bosma R, Goldowitz D, et al. Co-investigator: Bélanger M et al.	CIHR Training Grant: Strategy for Patient-Oriented Research (SPOR) National Training Entity 2021–2025 Total: \$5,250,000
Cancer extracellular vesicle (EV) liquid biopsy AI signatures as predictors of response to immune checkpoint inhibitors	Principal investigators: Ouellette R , Surette M	MITACS 2022–2025 Total: \$400,000
CAN-DO (CANnabis research DevelOpment): A cells-to-society research program on cannabis and mental health in younger adults	Principal investigators: Sylvestre MP & O'Loughlin J. Co-investigators: Dugas EN , et al.	CIHR 2022–2027 Total: \$500,000
Maximize your Research on Obesity and Diabetes (My ROaD)	Principal investigator: Bélanger M Co-investigators: Tchernof A, Carpentier A	NBHRF 2022–2027 Total: \$125,000
Training platform in diabetes, obesity and cardiometabolic health	Principal investigators: Tchernof A, Blondin D, Brunt K, et al. Co-investigators: Bélanger M , et al.	CIHR Training Grant: Health Research Training Platform 2022–2027 Total: \$2,400,000

CANnabis research DevelOpment (CAN-DO)	Principal investigators: Sylvestre MP, O'Loughlin J & Paradis G Co-investigators: Dugas EN et al.	FRQ-S 2023–2025 Total: \$600,000
Early Cancer Detection and Interception for Molecular Residual Disease (MRD) in Solid Tumors	Principal investigator: Bedard P Co-investigator: Ouellette R	Terry Fox Research Institute – Marathon of Hope Cancer Center (Pan-Canadian application) 2023–2025 Total: \$1,560,000
Pan-cancer extracellular vesicle (EV) liquid biopsy signatures as predictors of response to immune checkpoint inhibitors	Ouellette R	Terry Fox Research Institute – Marathon of Hope Cancer Centre 2023–2025 Total: \$1,047,328
Linking the Heart with the Brain Through Physical Activity	Principal investigators: Mekary S, Bélanger M Co-investigators: Dufour-Doiron M et al.	Heart and Stroke Foundation of NB + ResearchNB 2023–2025 Total: \$40,000
Rétention du personnel soignant en régions rurales : les rôles du bien-être psychologique et de l'attachement aux communautés francophones en situation minoritaire	Principal investigators: Collin S, Johnson C. Co-I: Dube A, Laforest ME, Lauzier M, Landry MH. Collaborators: Dugas EN, Sonier-Ferguson B.	Bourse nationale de recherche du CNFS 2023–2025 Total: \$123,580
The Impact of COVID-19 on Francophone and other Minority Language Groups Living in Long-Term Care or Receiving Home Care	Principal investigator: Tanuseputro P Co-investigators: Gallant F , et al.	CIHR Team grant 2023–2027 Total: \$554,624
The Pan-Canadian Genome Library (PCGL)	Principal investigators: Bourque G et al. Co-investigators: Ben Amor M et al.	CIHR Team Grant: Pan-Canadian Human Genome Library 2023–2028 Total: \$15,000,000

Partnership for Equitable, Diverse and Inclusive Participation, Access, and Quality Experiences in Youth Sport	Principal investigator: Sabiston C Principal investigator: Belanger M, Gallant F , et al.	SSHRC Partnership Grant 2023–2030 Total: \$2,500,000
Partnership for Equitable, Diverse and Inclusive Participation, Access, and Quality Experiences in Youth Sport	Principal investigator: Bélanger M Co-investigator: Sabiston C	ResearchNB 2023–2030 Total: \$210,000
Co-designing a learning health system implementation strategy to support transitions in care in the Maritimes	Principal investigator: Cassidy C Co-investigators: Dugas EN, Sonier-Ferguson B , et al.	CIHR Planning and Dissemination Grant 2024–2025 Total: \$10,000
Rôle des inégalités sociales et de santé sur l'évolution de l'activité physique, la sédentarité, et les habitudes alimentaires saines en période de rétablissement postpandémie	Principal investigator: Vasiliadis HM Co-investigators: Bélanger M , et al.	FRQ (Projet de recherche / Actions concertées / Programme de recherche sur les conséquences de la pandémie) 2024–2027 Total: \$250,191
Early detection of high-risk breast cancer using plasma extracellular vesicles	Ouellette R	Canadian Research Society 2024–2027 Total: \$180,000
Extracellular-vesicle based liquid biopsy profiles in early-stage triple-negative breast (TNBC) cancer and their response to neoadjuvant chemotherapy	Ouellette R	Breast Cancer Canada 2024–2027 Total: \$75,000
Changing primary care capacity in Canada (4C): A cross-provincial mixed methods study to inform workforce planning	Principal investigator: Lavergne M Co-investigators: Jose C, Gallant F , et al.	CIHR 2024–2028 Total: \$1,041,430

Changes in sport and physical activity participation from the childhood to emerging adulthood	Principal investigator: Bélanger M Co-investigators: Gallant F , et al.	SSHRC Insight Grant 2024–2029 Total: \$328,000
Investigations sur les mécanismes et prédicteurs des liens entre activité physique, autres comportements et trajectoires de santé (IMPACTS) : Décrire, découvrir et déployer	Principal investigators: Bélanger M , Mekary S, O'Brien M	RNB (Equipment Fund) 2025 Total: \$150,000
Pan-cancer extracellular vesicle (EV) liquid biopsy signatures as predictors of response to immune checkpoint inhibitors-1	Ouellette R	Terry Fox Research Institute – Marathon of Hope Cancer Centre (ACC) 2025 Total: \$81,650
Co-creating knowledge mobilization and examining its uptake and impacts: A community-academic partnered project on knowledge, attitudes, and practices related to fetal alcohol spectrum disorder	Principal investigators: Ninomiya M. Co-PI: Skinner K Co-investigators: Leblanc N, Cormier A, Taylor L, Nason J, Demont C, Gallant C, Dugas EN , et al.	Social Sciences and Humanities Council Partnership Engage Grant 2025–2026 Total: \$24,812
AI Prediction of immune response using multiomic liquid biopsy data from ICI treated cancer patients	Ouellette R	Excellence NB Research Fund 2025–2026 Total: \$50,000
Managing and AVOIDing Frailty and Adverse Musculoskeletal Health among Canadian Males and Females	Principal investigator: O'Brien M Co-investigators: Bélanger M , et al.	CIHR 2025–2026 Total: \$70,000
Rôle de l'exercice physique et des mécanismes physiologiques cérébraux dans le développement du fonctionnement exécutif des aînés atteints de maladies coronariennes	Principal investigators: Bélanger M , Mekary S, Faivre P	MITACS 2025–2027 Total: \$37,290

Pioneering Precision in Immuno-Oncology: AI-Driven Strategies to Enhance Immune Checkpoint Inhibitor Therapies	Ouellette R	ResearchNB Strategic Opportunities Fund 2025–2027 Total: \$300,000
Des visites médicales de groupe pour améliorer l'accès aux soins de santé primaire et l'état de santé de patients issus de communautés francophones en situation minoritaire	Principal investigators: Bélanger M , Mekari S Co-applicants: Gallant F , Cormier J , O'Brien M, Aubé S , Lanteigne-Dupuis J, Babin L	CNFS, Bourse nationale de recherche 2025–2027 Total: \$50,000
Comprendre l'intégration professionnelle des médecins francophones formés à l'étranger au Nouveau-Brunswick : une analyse descriptive et interprétative	Principal investigators: Bélanger M , Mekari S Co-applicants: Aubé S , Gaboury I, LeBlanc N , Hakim J	CNFS, Bourse nationale de recherche 2025–2027 Total: \$49,350
Development of a Frailty Index for C-OPN and its Association with Disease Severity among People with Parkinson's Disease	Principal investigator: O'Brien M Co-applicants: Bélanger M et al.	Parkinson Canada and Brain Canada: Canadian Open Parkinson Network Data Challenge 2025–2027 Total: \$50,000
The SeeNAT project: Toward a better understanding of nature and outdoor physical activity to promote mental health and mitigate adverse screen time effects	Principal investigator: Doré I Co-investigators: Bélanger M , et al.	SSHRC-CRSH (Knowledge Grant – Subvention Savoir) 2025–2029 Total: \$250,392
Supplement for: Changes in sport and physical activity participation from childhood to emerging adulthood	Principal investigator: Bélanger M Co-investigators: Gallant F , et al.	Sports Canada 2025–2029 Total: \$15,000

Pan-cancer extracellular vesicle (EV) liquid biopsy signatures as predictors of response to immune checkpoint inhibitors-2	Ouellette R	Terry Fox Research Institute – Marathon of Hope Cancer Centre (ACC) 2026 Total: \$100,050
L'étude PARTAGE-D : Pratiques Améliorées par Rendez-vous Thérapeutiques Avec Groupes Encadrés pour la Dyslipidémie	Principal investigator: Bélanger M Co-investigators: Gallant F , Mekari S, O'Brien M	CIHR 2026–2027 Total: \$100,000

Appendix II: 2025–2026 Scientific Publications

Appendix III: Other clinical placement programs

